Making Projects Critical

2017 PMI Research Achievement Award

Johann Packendorff

KTH/ITM/INDEK/Organisation och ledning

#wetoo?

Något för SPAK?

- Det goda projektarbetet
- Det goda projektledarskapet
- Den goda projektorganisationen

PMI® Research Achievement Award
2017
Presented to
Damien Hodgson, PhD
Whose research on "Making Projects Critical"
has significantly advanced the concepts, knowledge
and practice of project management
PMI® Research Achievement Award
2017
Presented to
Svetlana Cicmil, PhD
Whose research on "Making Projects Critical"
has significantly advanced the concepts, knowledge
and practice of project management

Making Projects Critical

Scandinavian School of Project Management

Critical Management Studies

Making Projects Critical

Scandinavian School of Project Management

Temporär organisering
Begränsad rationalitet
Modellskepticism
Kontextorientering
Processorientering
Practice-orientering

Critical Management Studies

Icke-normativ hållning
De-naturalisering
Reflexivitet
Maktorientering
Konsekvensorientering
Diskursorientering

Making Projects Critical

Kärngrupp: Svetlana Cicmil (UWE), Damian Hodgson (AMBS), Monica Lindgren (KTH), Johann Packendorff (KTH)

Internationella workshops

1. 2003, Bristol
2. 2004, Bristol
3. 2006, Manchester (EIASM)
4. 2008, Stockholm (EIASM)
5. 2010, Bristol
6. 2012, Manchester
7. 2014, Stockholm
8. 2016, Newcastle
9. Bestäms nästa vecka

Konferensspår

2007, Sydney
2011, Neapel
2011, Caen

Samlingspublikationer

Making Projects Critical (2006)
Project Management behind the facade (2009)
The politics of projects in technology-intensive work (2016)

Grundtankar med MPC (Cicmil & Hodgson, 2016)

- give voice to issues of morality, equality and ethics in project-based work, organising and management and create a dialogue with those more traditional functionalist concerns of project's effectiveness and efficiency;
- challenge the apparent inevitability of projects by drawing attention instead to political and power relations underpinning any "status quo"; and
- open up possibilities for a fairer, more affirmative and caring forms of organising and management.

Affektivt perspektiv

(känslor för/i projektarbete och dess konsekvenser?)

Genusperspektiv

(projektformen som återmaskulinisering av arbetslivet?)

Projektifiering

(vad händer när våra liv och vårt samhälle koloniseras av projekttanken?)

MAKT

Makt skapas i alla relationer
Vem vinner och förlorar?
Återskapande eller nyskapande?
Konsekvenser?

Hållbarhets-perspektiv

(hållbar projektorganisering, finns den?)

Diskurs

(vad händer när vi kallar något för ett projekt?)

Etik

(vad kan och bör vi göra som ”projektmänniskor”?)

Bibliografi

Cicmil, S., Hodgson, D., Lindgren, M. & Packendorff, J. (eds.) (2009) 'Project management behind the façade'. Special issue of *ephemera: theory and politics in organization*, Vol 9, No 2.

Cicmil, S., Lindgren, M. & Packendorff, J. (2016) "The project (management) discourse and its consequences: On vulnerability and un-sustainability in project-based work". *New Technology, Work and Employment*, Vol 31, No 1: pp. 58-76.

Hodgson, D., & Cicmil, S. (Eds.). (2006). *Making projects critical*. Palgrave Macmillan.

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Lindgren, M. & Packendorff, J. (2006) "What's new in new forms of organizing? -On the construction of gender in project-based work." *Journal of Management Studies,* Vol 43, No 4: pp. 841-866.

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Lindgren, M. & Packendorff, J. (2009) "Project leadership revisited: Towards distributed leadership perspectives in project research". *International Journal of Project Organisation and Management*, Vol 1, No 3: pp. 285-308.

Lindgren, M., Packendorff, J & Sergi, V. (2014) "Thrilled by the discourse, suffering through the experience: Emotions in project-based work". *Human Relations*, Vol 67, No 11: pp. 1383-1412.

Packendorff, J. & Lindgren, M. (2014) "Projectification and its consequences: Narrow and broad conceptualisations". *South African Journal of Economic and Management Sciences*, Vol 17, No 1: pp. 7-21.

Packendorff, J., Crevani, L. & Lindgren, M. (2014) "Project leadership in becoming: A process study of an organizational change project". *Project Management Journal*, Vol 45, No 3: pp. 5-20.