

7th Making Projects Critical workshop
January 23-24, 2014
KTH Royal Institute of Technology
School of Industrial Engineering and Management
Stockholm, Sweden

Workshop organisers:

Svetlana Cicmil, University of the West of England
Damian Hodgson, Manchester Business School
Monica Lindgren, KTH Royal Institute of Technology
Johann Packendorff, KTH Royal Institute of Technology

Workshop assistants:

Erika Lokatt and Maxim Miterov, KTH Royal Institute of Technology

Workshop sponsors:

KTH Royal Institute of Technology, Dept of Industrial Economics and Management (localities and admin support)
PMI Academic Resources (drinks reception and PhD bursary)

Workshop contact:

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Making Projects Critical

'Making Projects Critical' is the title of series of international workshops intended to provide a forum for research from a wide range of critical perspectives relating to all aspects of projects, including project management, project based organising and the 'projectification' of society. Such critique finds inspiration in the writings of a range of authors, drawing, among others, on Labour Process Theory, Critical Theory, Actor Network Theory (and post-ANT), critical Environmentalism, Feminism, Post-Modernism, moral-philosophical pedagogy and other traditions broadly related to Critical Management Studies. Through the workshop, we hope to highlight and, where possible, remedy the theoretical and methodological limitations of traditional conceptions of projects and project management. In particular, the intention is to draw upon wider intellectual resources than the instrumental rationality, quantitative and positivist methodologies and technicist solutions which have been used traditionally to understand, implement and control organisational projects.

The first six workshops (2003-2012) and a themed stream at the 2011 CMS Conference have produced two major publications:

- - *Making Projects Critical* (2006), an edited volume with 16 chapters, eds. Hodgson, D.E. and Cicmil, S. Palgrave :Basingstoke, UK and New York, USA;
- - 'Project Management behind the Façade', a special issue of *ephemera: theory & politics* with 7 contributions <http://www.ephemeraweb.org/journal/index.htm> 9(2) May 2009

MPC7 workshop participants

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Workshop programme, January 23

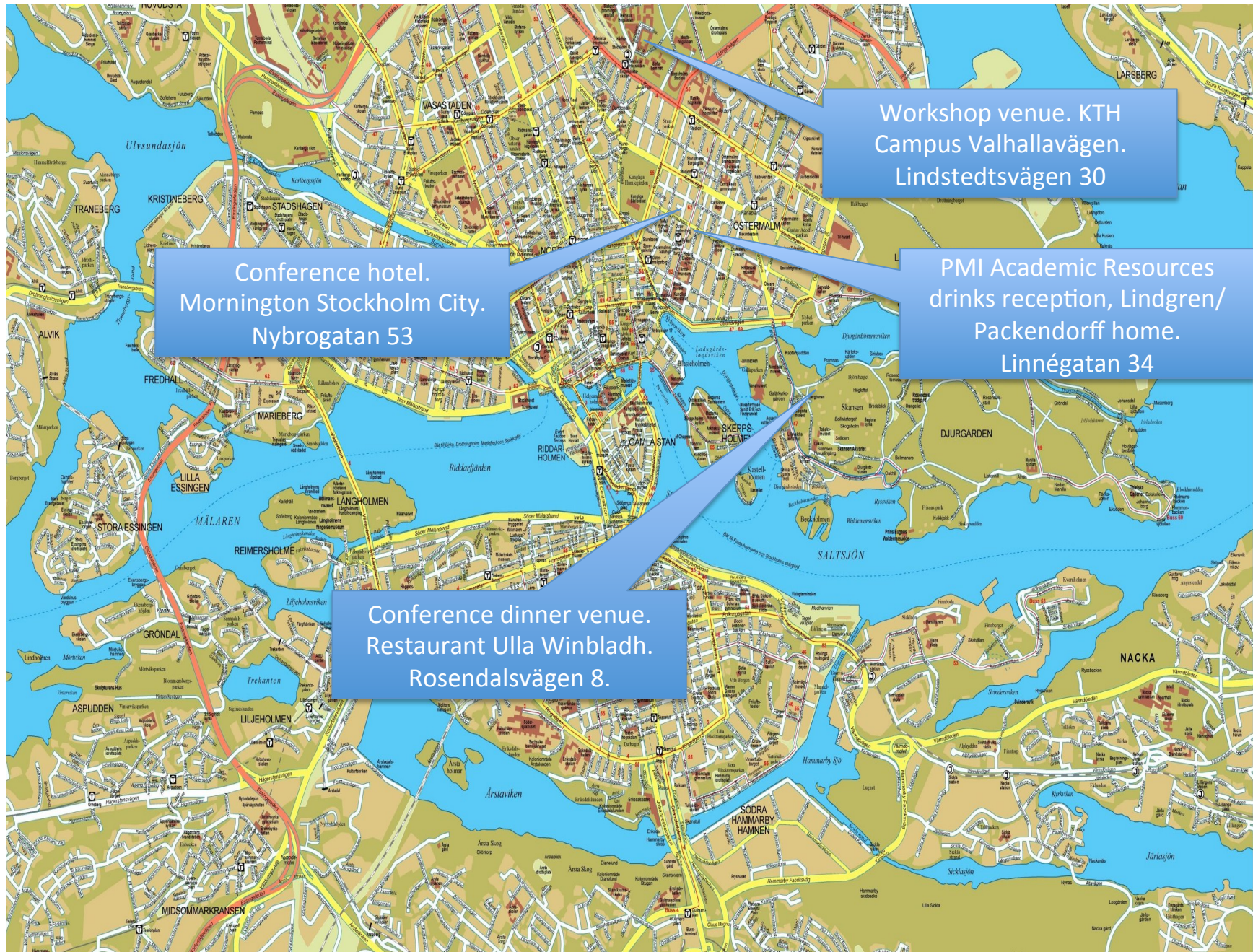
Thursday 23 January 2014		
Time	DAY 1	Chair
9.00-10.00	Registration and coffee (Workshop venue: Lindstedtsvägen 30, Room 443)	
10.00-10.15	Welcome session (Cicmil, Hodgson, Lindgren, Packendorff)	
10.15-10.45	Introducing goal seeking and goal oriented projects: A processual perspective and the theory of temporary organization (Karrbom Gustavsson, Hallin)	DH
10.45-11.15	Vulnerable projectification (Cicmil, Lindgren, Packendorff)	DH
11.15-11.45	The self-governmentality as post-bureaucratic control mode: The case of project managers (Lapayre)	DH
11.45-13.15	Lunch (Venue: Restaurant Syster&Bror, Drottning Kristinas väg 24)	
13.15-13.45	The "good project manager": An Aristotelian ethical perspective (Bredillet, Tywoniak, Dwivedula)	SC
13.45-14.15	Beyond keeping going: Towards an ethics of change projects (Lennerfors)	SC
14.15-14.45	Break	
14.45-15.15	The making of project managers' organizational practice and identity - a practice based case study (O'Laocha)	ML
15.15-15.45	Doing Project-as-practice research from a language-oriented Bourdieusan perspective (Oksman)	ML
15.45-16.00	Break	
16.00-16.30	Thou shall not underestimate the power of a Gantt diagram! An STS approach to PM (Bossen, Danholt, Kroustrup, Øllgaard)	JP
16.30-17.00	Considering seriously the "ject" in pro-jects: Narrative competences for project management use (Boudès)	JP
18.00	Pre-dinner drink, sponsored by PMI Academic resources (Venue: Lindgren/Packendorff home, Linnégatan 34)	
19.00	Workshop dinner (Venue: Restaurant Ulla Winbladh, Rosendalsvägen 8)	

Workshop programme, January 24

Friday 24 January 2014		
Time	DAY 2	Chair2
8.30-9.00	Coffee	
9.00-9.30	Porous organizing: Making sense of projectification in Swedish municipalities (Fred)	JP
9.30-10.00	Projectification' and the diffusion of project management in Higher Education (Heron, Alderman, Ivory)	JP
10.00-10.30	Lost in transformation: Following projects in the Swedish welfare sector (Olofsdotter, Sjöstedt Landén)	JP
10.30-10.45	Break	
10.45-11.15	Making projects liveable: A boundary objects perspective (Ivory, Turner)	DH
11.15-11.45	Exploring methodological consequences of evaluating the design of hospitals within a practice order network (O'Keeffe, Thomson, Dainty)	DH
11.45-13.15	Lunch (Venue: Restaurant Syster&Bror, Drottning Kristinas väg 24)	
13.15-13.45	Project management research discussion (Messikomer et al, PMI Academic Resources)	SC
13.45-14.15	What's the project in entrepreneurship? Exploring how the project is conceived in government documents on entrepreneurship (Sergi)	SC
14.15-14.30	Break	
14.30-15.00	Anti-performativity in performing arts management: Is the idea of slowdown in terms of project-based work hedonistic? (Ćwikła)	ML
15.00-15.30	Strategic work but what about the workers? (Palm, Lindahl)	ML
15.30-16.00	Wrap Up and Close (Cicmil, Hodgson, Lindgren, Packendorff)	

Workshop venue: Dept of Industrial Economics and Management, Lindstedtsvägen 30





Workshop venue. KTH
Campus Valhallavägen.
Lindstedtsvägen 30

Conference hotel.
Morington Stockholm City.
Nybrogatan 53

PMI Academic Resources
drinks reception, Lindgren/
Packendorff home.
Linnégatan 34

Conference dinner venue.
Restaurant Ulla Winbladh.
Rosendalsvägen 8.

Our workshop dinner restaurant Ulla Winbladh is a project survivor - located in one of the few remaining buildings from the Stockholm Industrial exhibition 1897. A grandiose temporary town was built and later demolished.



Practicalities

- Taxi to/from Arlanda Airport shall be fixed-priced, in the range of 450-550 SEK. Always agree with the driver about that. Taxis within the city charge metered fees.
- Metros, tramways and buses are all run by the same company, SL. Tickets must be purchased in advance. See <http://sl.se/en/Visitor/Plan-your-journey/>
- Winter is here! Bring adequate shoes and warm clothes. Make sure to protect your ears and hands. For a weather forecast, see: <http://www.smhi.se/vadret/vadret-i-sverige/land/fiveDaysForecast.do?geonameid=2673730&redirect=false>
- The drinks reception on Jan 23 include transportation to the dinner venue. Transportation from the dinner venue is not included. Estimated walking time back to Mornington hotel (according to Google Maps) is 22 min.
- WiFi: All buildings at KTH Campus Valhallavägen are connected to Eduroam